



UNDERSTANDING AFRICAN TRAVELLERS

November 2019





m1nd-set is the worldwide leading agency in travel research, based in Switzerland. Our key sector of activity is **travel retail** research & consulting (Airports, Border Shops, Ferries, Cruises).

m1nd-set has conducted over 1.000 qualitative and quantitative research studies around the world over the last decade, and has successfully provided marketing intelligence to various Fortune 500 companies.





m1nd-set is perceived as the leading research agency in the area of air travel, with the special strength of providing their clients with tailor-made research, analysis, actionable results and recommendations.



With airside access to over 60 airports worldwide, m1nd-set can easily reach international air travelers.



We have conducted more than 2 Mio interviews over the last 12 years with travelers around the globe.



Additionally, m1nd-set runs the Airs@t survey (in partnership with IATA) which is recognized as the industry benchmark of air passengers satisfaction.

METHODOLOGY



METHODOLOGY



<u>OBJECTIVES</u>: Quantify the path to purchase, relevant KPIs in the <u>decision-making process</u>, <u>expectations</u> and <u>satisfaction</u> with DF/TR offer, choice of purchase channel (online vs physical DF store, vs domestic), etc.



TARGET POPULATION:

- African citizens over 18 y.o.
- Have travelled internationally in the past 6 months
- Have visited a DF store

SAMPLE SIZE: N=1500 DF Visitors, among which N=1000 DF/TR Buyers



<u>DATA COLLECTION</u>: Online interviews conducted with m1nd-set's database of airport-recruited international travellers. Fieldwork conducted in <u>September / October 2019</u>.





AVIATION LANDSCAPE IN AFRICA



THE MOST COMPREHENSIVE REPOSITORY OF AIRLINE SALES AND TRAFFIC DATA AVAILABLE













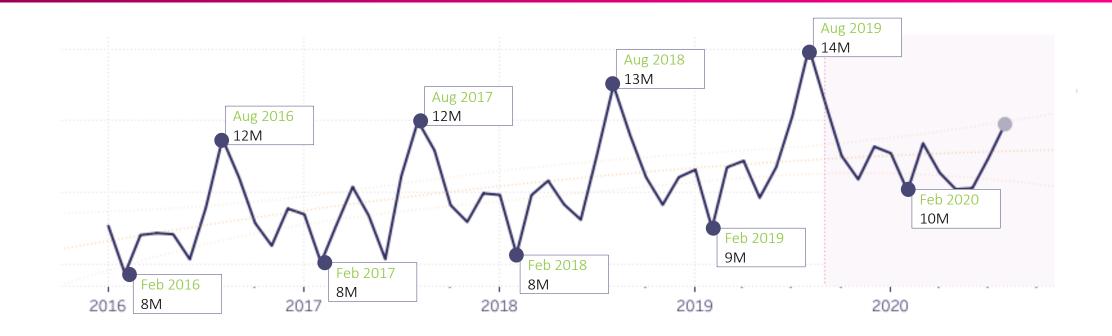








OVERALL INTERNATIONAL TRAFFIC – AFRICAN AIRPORTS



Passengers:

Last 12 Months

130 M

Air Traffic Growth (YoY):

Last 12 Months

Last 3 Months



Next 3 Months







TOP 15 NATIONALITIES – AFRICAN AIRPORTS



| | | Passengers: | Air Traffic Growth (YoY): | CAGR – next 5 years: | |
|----|----------------|-------------|---------------------------|----------------------|----------|
| | | 2019 | 2019 vs 2018 | 2018 -2023 | |
| 1 | Egypt | 15.9 M | ▲ +7,7% | ▲ +6% | |
| 2 | France | 13.5 M | ▲ +7,6% | ▲ +5% | |
| 3 | Morocco | 8.5 M | ▲ +10,9% | ▲ +4% | |
| 4 | South Africa | 7.6 M | ▲ +15,0% | ▲ +4% | |
| 5 | Tunisia | 6.4 M | ▼ -0,2% | ▲ +2% | |
| 6 | Germany | 6.2 M | ▲ +23,0% | ▲ +8% | |
| 7 | United Kingdom | 5.9 M | ▲ +4,2% | ▲ +5% | |
| 8 | United States | 5.4 M | ▲ +5,9% | ▲ +7% | |
| 9 | Nigeria | 3.6 M | ▲ +20,3% | ▼-3% | |
| 10 | Algeria | 3.5 M | ▲ +5,1% | ▲ +6% | |
| 11 | Italy | 3.3 M | ▼ -15,3% | 0% | |
| 12 | Sudan | 2.9 M | ▲ +20,5% | ▲ +5% | |
| 13 | Kenya | 2.9 M | ▼-8,5% | ▲ +2% | |
| 14 | Belgium | 1.9 M | ▼ -0,8% | ▲+1% Departures | + Arriva |
| 15 | Ethiopia | 1.8 M | ▲ +17,7% | ▲+6% INTERNA | TIONAL |
| 21 | China | 1.3 M | ▼ -1,2% | ▲ +6% | |





TOP 15 AIRPORTS – AFRICAN AIRPORTS

| | | Passengers: | Air Traffic Growth (YoY): | CAGR – next 5 y | rears: |
|----|------------------------|-------------|---------------------------|------------------------|---------------------|
| | | 2019 | 2019 vs 2018 | 2018 -2023 | 33. |
| 1 | CAI - Cairo, EG | 15.8 M | ▲ +4,6% | ▲ +5% | |
| 2 | JNB - Johannesburg, ZA | 9.2 M | ▲ +0,3% | ▲ +4% | |
| 3 | CMN - Casablanca, MA | 8.3 M | ▲ +9,7% | ▲ +4% | |
| 4 | ADD - Addis Ababa, ET | 7.3 M | <u></u> +8,2% | ▲ +6% | |
| 5 | TUN - Tunis, TN | 6.1 M | ▲ +5,9% | ▲ +5% | |
| 6 | RAK - Marrakech, MA | 6.0 M | ▲ +22,3% | ▲ +5% | |
| 7 | NBO - Nairobi, KE | 5.6 M | ▲ +6,1% | ▲ + 5% | |
| 8 | ALG - Algiers, DZ | 5.3 M | ▼ -1,1% | ▲ +3% | |
| 9 | HRG - Hurghada, EG | 4.1 M | ▲ +13,6% | ▲ +6% | |
| 10 | MRU - Mauritius, MU | 3.5 M | ▲ +3,6% | ▲ +4% | |
| 11 | LOS - Lagos, NG | 3.2 M | ▲ +7,1% | ▲ +6% | |
| 12 | KRT - Khartoum, SD | 2.7 M | ▼ -9,9% | ▼ -1% | |
| 13 | CPT - Cape Town, ZA | 2.6 M | ▼ -0,2% | ▲ + 4% | |
| 14 | ACC - Accra, GH | 2.4 M | ▲ +13,5% | ▲ +11% | Departures + Arriva |
| 15 | RUN - St. Denis, RE | 2.3 M | ▲ +3,0% | ▲ +4% | INTERNATIONAL |





TOP DESTINATIONS FROM AFRICAN AIRPORTS

Direct Destination Regions

Passengers - 2019:

| 1 | Europe | 20.1 M |
|---|-----------------------------|--------|
| 2 | Africa | 14.8 M |
| 3 | Middle East | 9.8 M |
| 4 | Asia | 1.3 M |
| 5 | North America | 906 K |
| 6 | South America | 265 K |
| 7 | Southwest Pacific | 137 K |
| 8 | Central America / Caribbean | 4.7 K |

Direct Destination Airports

| Passengers - 20 | 01 | 9: |
|-----------------|----|----|
|-----------------|----|----|

| 1 | DXB - Dubai, AE | 2.9 M |
|----|-------------------------------|-------|
| 2 | CDG - Paris-De Gaulle, FR | 2.5 M |
| 3 | ORY - Paris-Orly, FR | 2.0 M |
| 4 | ADD - Addis Ababa, ET | 1.8 M |
| 5 | JED - Jeddah, SA | 1.7 M |
| 6 | IST - Istanbul, TR | 1.5 M |
| 7 | JNB - Johannesburg, ZA | 1.3 M |
| 8 | LHR - London-Heathrow, EN, GB | 1.2 M |
| 9 | NBO - Nairobi, KE | 1.1 M |
| 10 | FRA - Frankfurt, DE | 1.1 M |
| 11 | AMS - Amsterdam, NL | 881 K |
| 12 | RUH - Riyadh, SA | 772 K |
| 13 | BRU - Brussels, BE | 769 K |
| 14 | DOH - Doha, QA | 686 K |
| 15 | KWI - Kuwait, KW | 648 K |



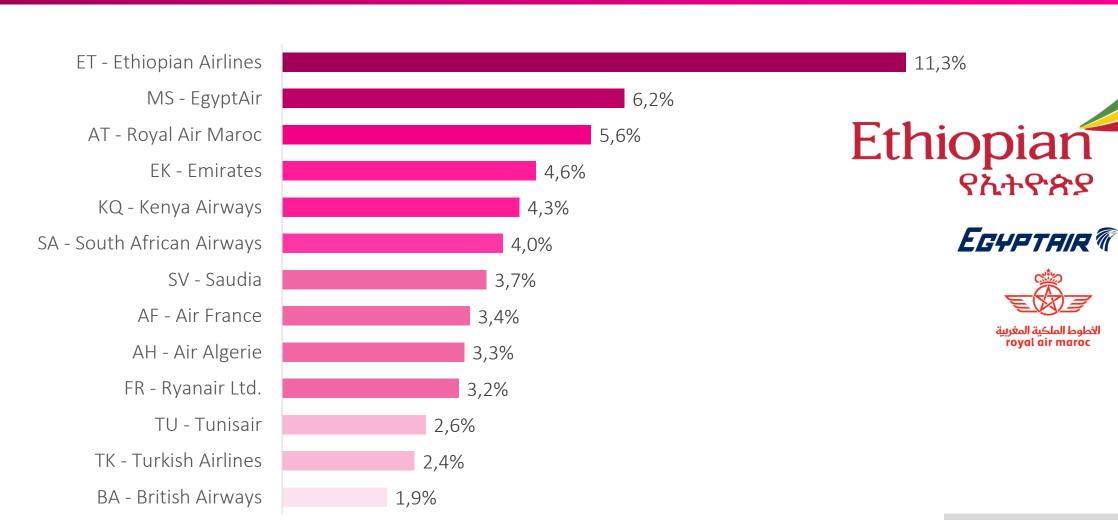
INTERNATIONAL





TOP AIRLINES – AFRICAN AIRPORTS

Other airlines 43,5%









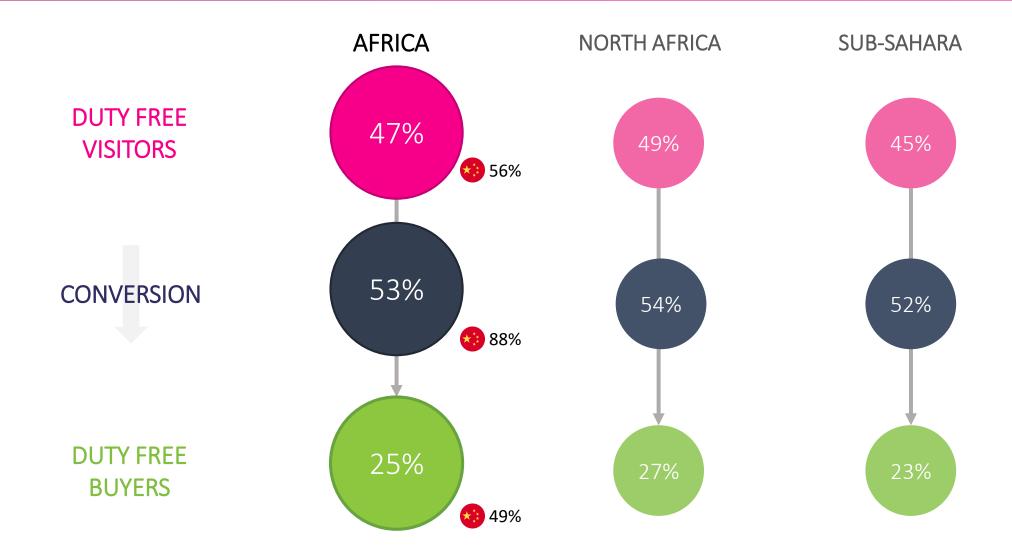
TRAVEL RETAIL KEY PERFOMANCE INDICATORS

CASABLANCA * DUTY FREE





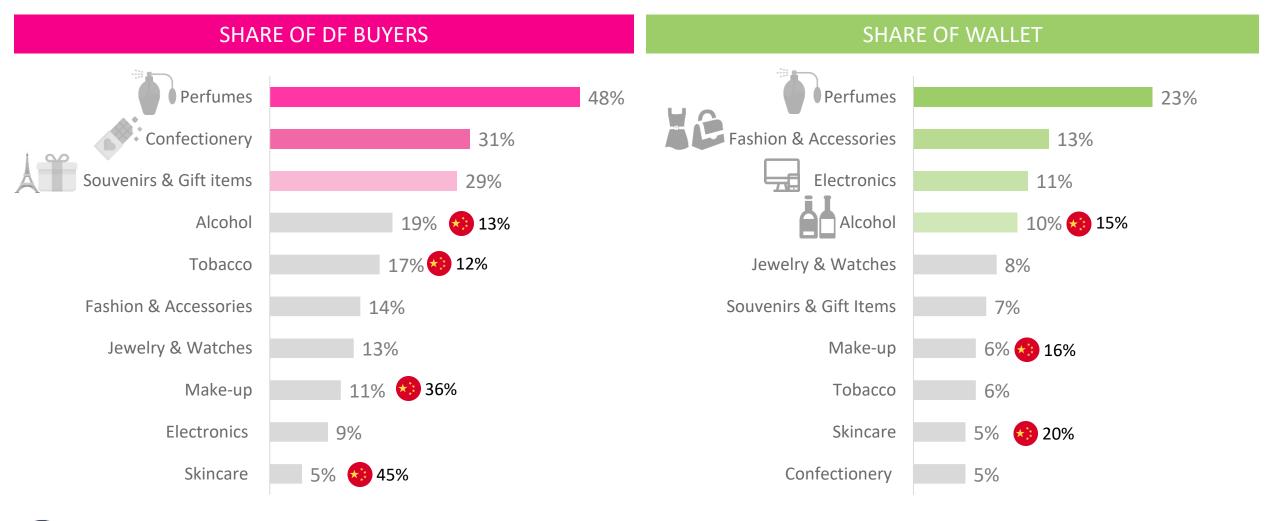
KEY SHOPPING PERFORMANCE INDICATORS







SHARE OF BUYERS AND SHARE OF WALLET







DECISION MAKING PROCESS FOR PURCHASES



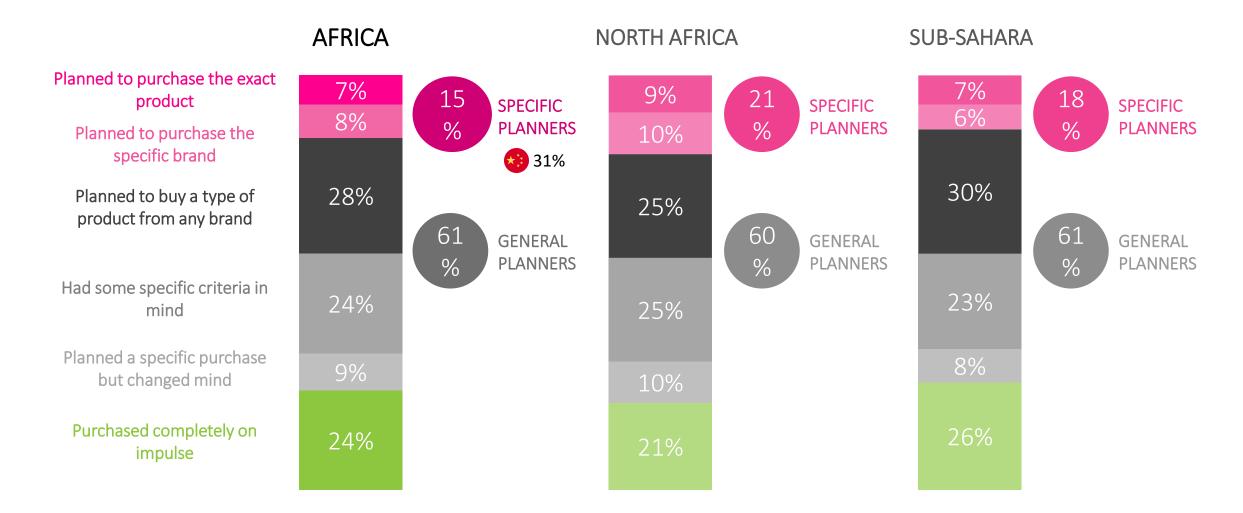
DRIVERS TO VISIT THE DUTY FREE STORE

| | AFRICA | | | NORTH AFRICA | | | SUB-SAHARA | |
|----|--|--------------------|----------|---|-----|----------|---|-----|
| #1 | • · · · · · · · · · · · · · · · · · · · | 41% | | I was looking for a gift to purchase for someone | 39% | 1 | There was a clear price advantage vs home country | 42% |
| #2 | I was looking for a gift to purchase for someone back home | 38% | | There was a clear price advantage vs home country | 37% | | I was looking for a gift to purchase for someone | 27% |
| #3 | I wanted to purchase as a treat for myself | 27% | % | I wanted to see if there were any promotions in the DF store | 25% | € | I wanted to see if there were any promotions in the DF store | 24% |
| #4 | I wanted to see if there were any promotions in the DF store | 23% | | I wanted to purchase as a treat for myself | 21% | | I had a specific purchase in mind | 22% |
| #5 | AD from outside the DE | 19 % 26% | Ç | I often shop in the Duty Free store when travelling | 19% | | I wanted to purchase as a treat for myself | 18% |
| #6 | | 1 6% 35% | 0 | I had a specific purchase in mind / mission | 15% | AD | I noticed a promotion(s) from outside the DF shops | 17% |





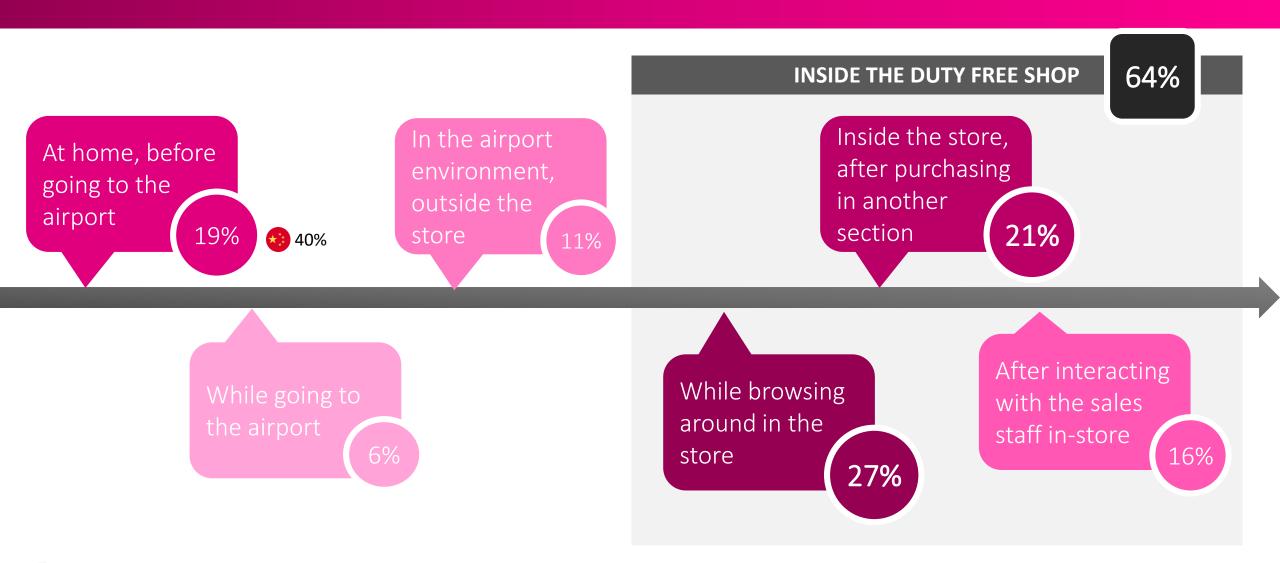
LEVEL OF PLANNING OF THE PURCHASE







MOMENT OF DECISION TO PURCHASE THE SPECIFIC PRODUCT







FAMILIARITY WITH THE PRODUCT / BRAND PURCHASED

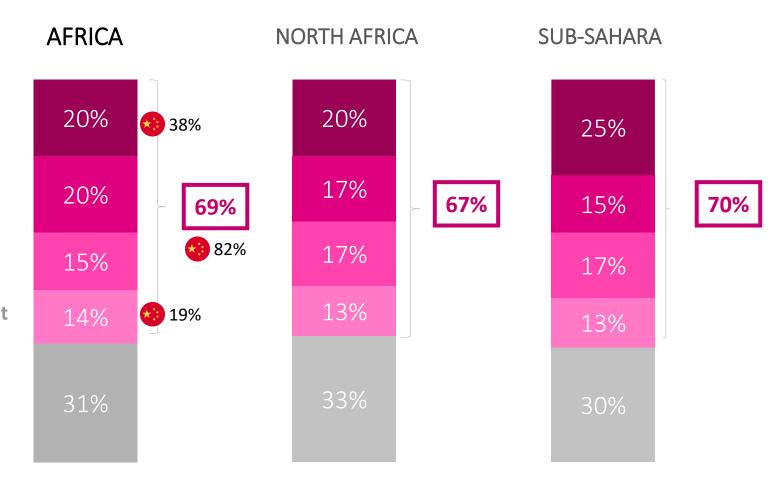
It's my usual / one of my most frequently used product / brand

I have used it a few times before / use it occasionally

I tried the product before but never bought it

I knew about the product but never tried it

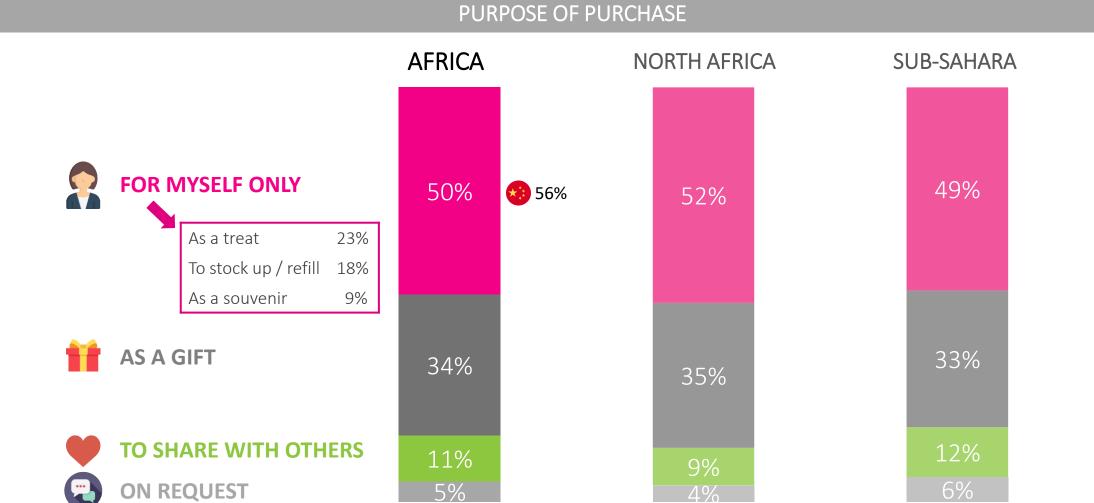
I was not familiar with the product at all







PURPOSE OF PURCHASE







PERCEIVED DRIVERS TO PURCHASE THE SPECIFIC PRODUCT

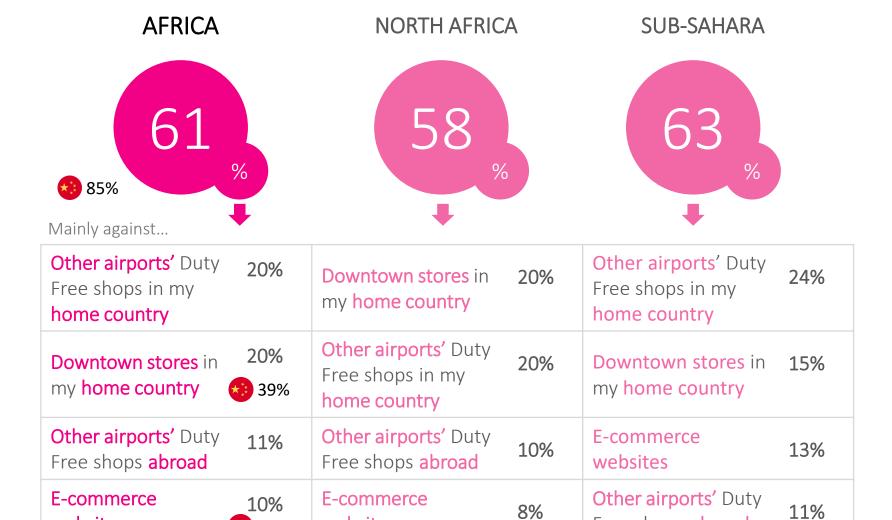
| | AFRICA | | NORTH AFRICA | | SUB-SAHARA | |
|----|--|-----------------|--|-----|--|-----|
| #1 | The other ed good value for | 36% 45% | It offered good value for money | 38% | There was a clear price advantage vs home country | 37% |
| #2 | advantage vs home | 35% 4 0% | I cannot find this product at home | 35% | It offered good value for money | 32% |
| #3 | I cannot find this product at home | 33% | There was a clear price advantage vs home country | 30% | It saves me from going to another store, it was convenient | 30% |
| #4 | Perfect product to buy for gifting | 29% | It was recommended by the sales staff | 26% | Perfect product to buy for gifting | 30% |
| #5 | It saves me from going to another store, it was convenient | 25% | It saves me from going to another store, it was convenient | 19% | I cannot find this product at home | 26% |
| #6 | PRANCE / my usual one | 24% 27% | Perfect product to buy for gifting | 15% | I am loyal to the brand purchase / my usual one | 12% |





PRICE COMPARISON PRIOR TO DF SHOPPING

websites



websites

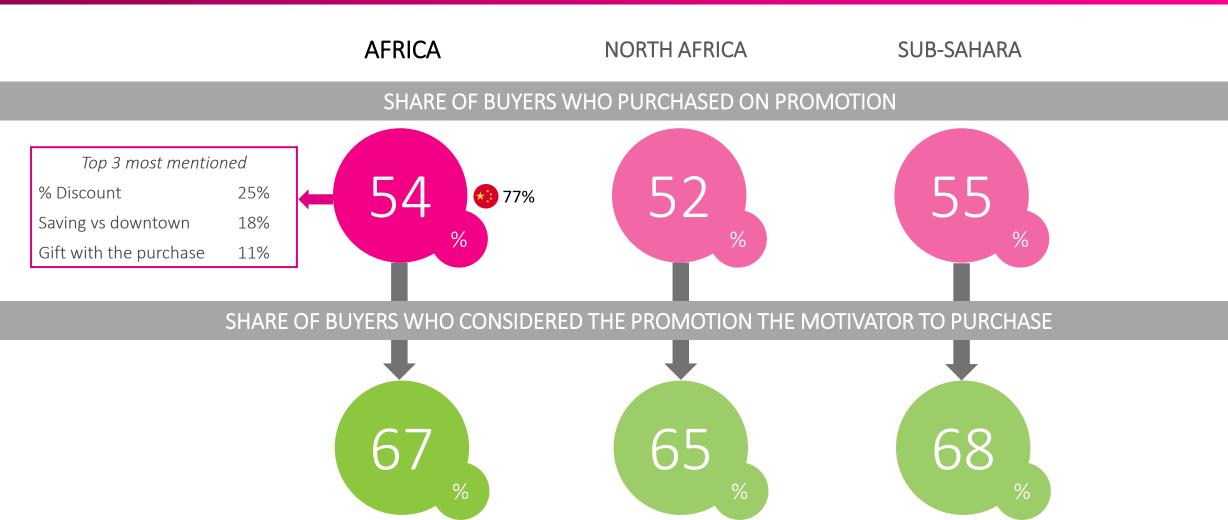
15%

Free shops abroad





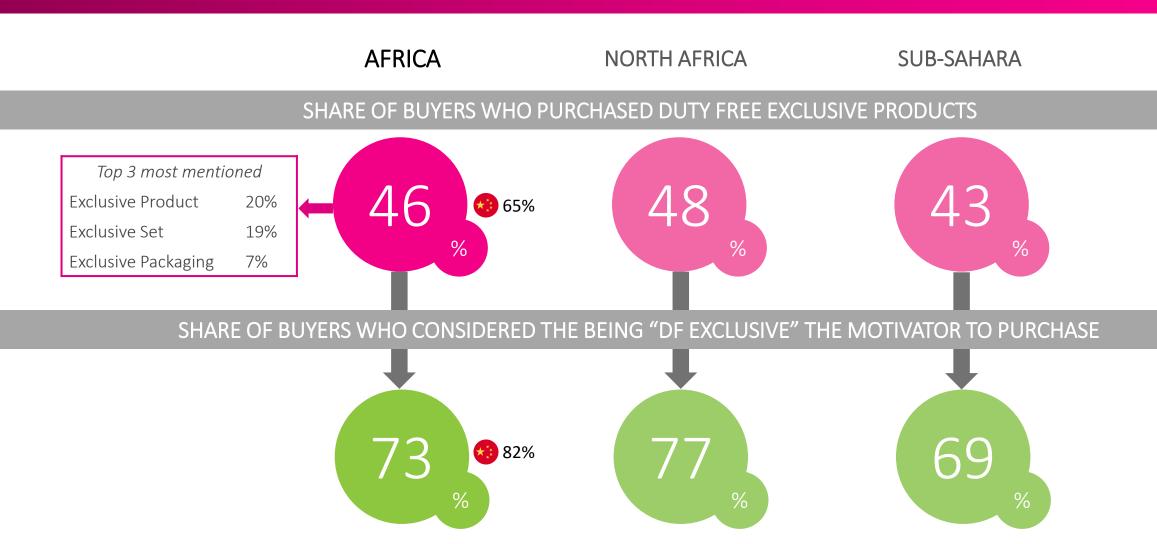
ROLE OF PROMOTIONS IN DRIVING PURCHASES







ROLE OF DUTY FREE EXCLUSIVES IN DRIVING PURCHASES



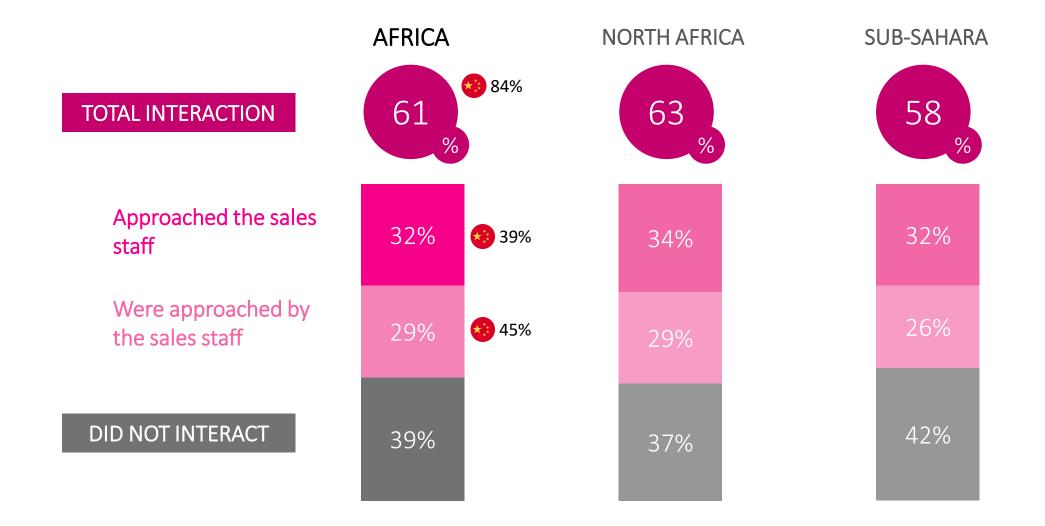




IN-STORE EXPERIENCE



INTERACTION WITH SALES STAFF INSIDE THE DF STORES







KEY TOPICS OF INTERACTION WITH STAFF IN THE DF STORES

| | AFRICA | | NORTH AFRICA | | SUB-SAHARA | |
|----|--|------------|---|-----|--|-----|
| #1 | Information about prices / special offers | 46% | Information about prices / special offers | 44% | Information about prices / special offers | 47% |
| #2 | Information about where I can find the product(s) | 41% | Information about where I can find the product(s) | 40% | Information about the specific product(s), e.g. ingredients, COO, etc. | 43% |
| #3 | Information about the specific product(s), e.g. ingredients, COO, etc. | 37% | Personalized advice about best product(s) for me / as a gift | 37% | Information about where I can find the product(s) | 39% |
| #4 | Personalized advice about best product(s) for me / as a gift | 35% 41% | Information about the specific product(s), e.g. ingredients, COO, etc | 37% | Personalized advice about best product(s) for me / as a gift | 30% |
| #5 | Information about most trendy product(s) / best-sellers | 31% | Information about most trendy product(s) / best-sellers | 35% | Information about DF / TR Exclusive products | 25% |
| #6 | Information about DF / TR Exclusive products | 29% 33% | Information about DF / TR Exclusive products | 28% | Information about most trendy product(s) / best-sellers | 25% |

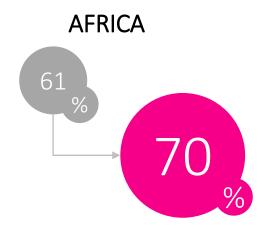


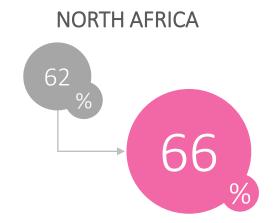
mind-set

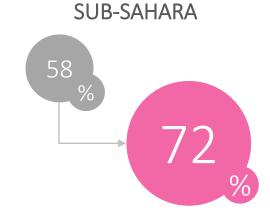
SALES STAFF'S INFLUENCE ON THE FINAL DECISION TO PURCHASE

Among those who interacted...

WERE INFLUENCED IN THEIR FINAL DECISION TO PURCHASE







Was **hesitating** between products and **helped me choose**

Bought something different than planned after staff's advice

Would not have purchase anything without the advice

Would have purchased the same without the advice from the staff Bought something different than advised by the sales staff

| 41% |
|-----------|
| 20% 😵 31% |
| 9% |
| 24% |
| 6% |

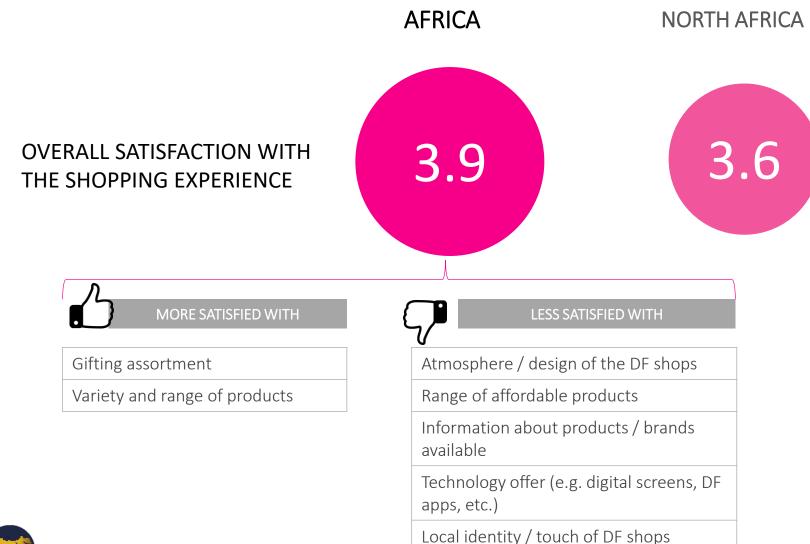
| 34% |
|-----|
| 19% |
| 13% |
| 29% |
| 5% |

| 38% | |
|------|--|
| 23% | |
| 11% | |
| 20% | |
| 2070 | |
| 8% | |





SHOPPING EXPERIENCE SATISFACTION



SUB-SAHARA

4.0

ON A 5 PTS SCALE





TOUCH POINTS AND INFORMATION SEARCH

CASABLANCA & DUTY FREE

DUFRY



SOURCES OF INFORMATION RESEARCHED/ NOTICED ABOUT DF PRODUCTS THROUGHOUT THE TRIP



Respondents mentioned **3.9** touch points on average



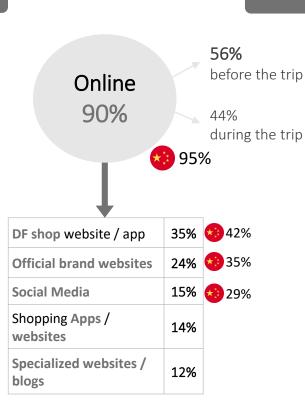
BEFORE THE TRIP

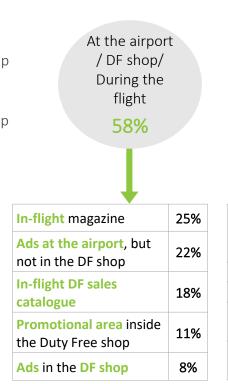
Downtown in home country

54%









DURING THE TRIP

| At destination / During the trip 44% | |
|--|-----|
| | |
| Recommendations from friends, family, colleagues | 22% |
| Ads in the airport | 19% |
| Interaction with staff | 12% |
| Ads in the streets / public transportations | 8% |
| Special activities for a brand / product | 7% |





REASONS FOR SEARCHING INFORMATION ONLINE ABOUT DF SHOPPING

| AFRICA | | NORTH AFRICA | | SUB-SAHARA | | |
|--|----------------|--|-----|--|-----|--|
| recommendations - | 52% 63% | Read reviews / recommendations | 57% | More information on special offers / deals | 55% | |
| More information on special offers / deals | 51% | More information on special offers / deals | 49% | Easier to compare prices on a wider scale | 49% | |
| Easier to compare prices on a wider scale | 46% | More information about brands / products | 44% | Read reviews / recommendations | 48% | |
| hrands / products | 36% 44% | Easier to compare prices on a wider scale | 43% | Possibility to download and use vouchers | 42% | |
| Possibility to download and use vouchers | 32% | Check availability of products in the DF store | 37% | More visually appealing content | 39% | |





TYPE OF INFORMATION RESEARCHED WHILE AT THE AIRPORT

| | AFRICA | | | NORTH AFRICA | | | SUB-SAHARA | |
|----------|---------------------------|-----------------|----------|-----------------------|-----|-------|-----------------------------|-----|
| ST) | Price | 43% 45% | o D | Price | 45% | % | Promotions | 41% |
| % | Promotions | 39% | | Reviews | 40% | a n | Price | 40% |
| *** | Reviews | 33 % 48% | % | Promotions | 34% | | Reviews | 38% |
| | Trends / Best- sellers | 29% | BRAND (| Brand in general | 28% | | Trends / Best- sellers | 33% |
| BRAND | Brand in general | 22% | | Store's assortment | 26% | (NEW) | Novelties / New launches | 27% |





FOCUS ON NON-BUYERS

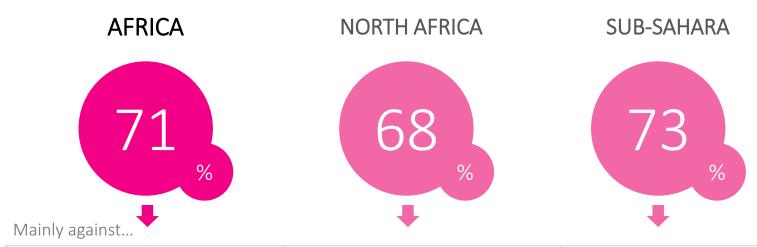


MAIN BARRIERS TO PURCHASE AMONG DF VISITORS

| | AFRICA | | NORTH AFRICA | | SUB-SAHARA | |
|----|--|------------|--|-----|--|-----|
| #1 | The prices were too high vs stores in home country | 41% | The prices were too high vs stores in home country | 42% | There were no promotions that motivated me to purchase | 39% |
| #2 | There were no promotions that motivated me to purchase | 38% | There were no promotions that motivated me to purchase | 40% | The prices were too high vs stores in home country | 36% |
| #3 | I wanted to compare prices vs other locations before purchasing | 38% | I wanted to compare prices vs other locations before purchasing | 38% | The prices were higher vs stores at destination | 31% |
| #4 | The prices were higher vs stores at destination | 29% | Inconvenient to carry the items | 21% | I wanted to compare prices vs other locations before purchasing | 29% |
| #5 | Inconvenient to carry the items | 24% 29% | I was not attracted by any of the products / nothing stand out | 19% | I was not attracted by any of the products available | 25% |
| #6 | I was not attracted by any of the products / nothing stand out | 22% | I was just browsing around, with no intention to purchase | 13% | Inconvenient to carry the items | 22% |



PRICE COMPARISON AMONG DF VISITORS WHO DIDN'T BUY



| Downtown stores in my home country 27% | Downtown stores in my home country | 29% | Downtown stores in my home country | 28% |
|--|--|-----|--|-----|
| Other airports' Duty Free shops in my home country | E-commerce websites | 17% | Other airports' Duty Free shops in my home country | 26% |
| E-commerce 14% websites 26% | Other airports' Duty Free shops in my home country | 14% | E-commerce websites | 10% |
| Other airports' Duty 9% Free shops abroad 19% | Other airports' Duty Free shops abroad | 8% | Other airports' Duty Free shops abroad | 9% |





CONCLUSIONS & RECOMMENDATIONS

CASABLANCA & DUTY FREE





OVERALL OUTLOOK FOR TR IN AFRICAN AIRPORTS



CONSISTENT **GROWTH** OF **INTERNATIONAL PAX NUMBERS** IN THE REGION— **FORECASTED TO CONTINUE GROWING** - STRONGLY DRIVEN BY **EGYPT**, **FRENCH**, **MOROCCO** AND **SOUTH AFRICA** NATIONALITIES.



POSITIVE FOOTFALL AND CONVERSATION RATES, BUT LOWER COMPARED TO CHINESE SHOPPERS.





DRAW MORE DF STORE FOOTFALL AND BOOST CONVERSATION RATE



ADDRESS KEY DRIVERS TO VISIT THE DUTY FREE SHOP BY CLEARLY HIGHLIGHT ATTRACTIVE PROMOTIONS / PRICES AND OFFERINGS OF SPECIAL PRODUCTS (E.G. GIFTING ITEMS).



PROVIDE **APPEALING** AND **INTERACTIVE WAY TO COMMUNICATE VALUE-FOR-MONEY** IN TRAVEL RETAIL SHOPS AND THE **UNIQUENESS OF ITS PRODUCTS**.



ENSURE ALSO A **CONSISTENT** AND **SATISFACTORY RANGE OF OFFERINGS**, FOCUSING ON **TR EXCLUSIVITY** AND **SOPHISTICATION OF GIFT OFFERINGS** IN PARTICULAR, WHICH ARE THE MAIN ASPECTS TRIGGERING PURCHASES.





DRAW MORE DF STORE FOOTFALL AND BOOST CONVERSATION RATE



HOWEVER, ENGAGING WITH UNDECIDED SHOPPERS THROUGH COMPELLING IN-STORE ELEMENTS AND ENTERTAINING SHOPPING EXPERIENCE REMAINS CRUCIAL TO BOOST CONVERSION, ESPECIALLY GIVEN THAT THE MAJORITY TAKES THE FINAL PURCHASE DECISION INSIDE THE STORE.

FOCUS ON DEVELOPING PROACTIVITY OF SALES STAFF & RELEVANCE OF INTERACTION TO BENEFIT INCREASE POTENTIAL IMPACT ON DECISION MAKING.









THANK YOU

November 2019

